#### **Ross Gittell**

#### Chancellor

#### Community College System of New Hampshire

Career in higher education administration, research and teaching focused on advancing educational and economic opportunity, supporting student success and ensuring higher education alignment with industry and societal needs. Areas of expertise include higher education strategy and leadership and economic and labor market analysis.

#### **EDUCATION**

Ph.D. (Public Policy), Harvard University, Dively Fellow, November 1989.

M.B.A. University of California, Berkeley, Beta Gamma Sigma, June 1981.

A.B. (Economics), University of Chicago, Phi Beta Kappa, June 1979.

#### SENIOR LEVEL ADMINISTRATION

Chancellor, *Community College System of New Hampshire*, Chief Executive Officer of seven college 26,000 student college system with independent board. 2012-present. Significant accomplishments in leading efforts to improve student retention and graduation, stabilize tuition and increase public funding and private and grant support.

## **FACULTY & RELATED POSITIONS**

Adjunct Lecturer on Education, *Harvard University, Harvard Graduate School of Education*. July 2016-present. Teaching graduate and executive education courses in higher education program.

James R. Carter Professor, Department of Management, *Peter T Paul College (Whittemore School of Business and Economics)*, *University of New Hampshire*. 2000-2016 (on leave 2013-2016).

Visiting Scholar, Federal Reserve Bank of Boston. New England Public Policy Center, Fall 2010.

Professor, Department of Management, Whittemore School of Business and Economics, University of New Hampshire. 2004-2016.

Department Chair, Department of Management, Whittemore School of Business and Economics, University of New Hampshire. 1999-2002.

Associate Professor, Department of Management, Whittemore School of Business and Economics, University of New Hampshire. 1993-2004.

Visiting Associate Professor and Hubbard Professor, Department of Management, Whittemore School of Business and Economics, University of New Hampshire. 1992-93.

Assistant Professor, *Graduate School of Management and Urban Policy*, *New School for Social Research*, 1990-1992.

Lecturer, Department of Economics and Kennedy School of Government, Harvard University, 1989-1990.

## OTHER PROFESSIONAL POSITIONS

SRI International, Menlo Park, CA, Senior Consultant. Specialist in economic development planning, Jan. 1985 - June 1985.

Chase Econometrics, San Francisco, CA, Consultant. Consulting economist for corporate and public sector clients, March 1981 - Jan. 1985.

#### PUBLIC & CIVIC LEADERSHIP AND BOARDS

Fellow, *Complete College America*. Fellows are recognized as accomplished content experts who have dedicated themselves to student success and embracing bold higher education reform. 2017-present.

Vice President, Board Member and Forecast Chair, New England Economic Partnership, 1999-present.

Trustee and Executive Committee Member, *Exeter Health Services and Exeter Hospital*, Exeter, NH, April 2008-2018. 2019-present.

Director, Exeter Trust Company, Portsmouth, NH, 2001-present.

Board Member, New England Board of Higher Education, 2012-present.

Commission Member, *New England Commission on Higher Education & Employability, New England Board of Higher Education*, Co-chair of working group on education-industry partnerships and increasing postsecondary opportunities for work-integrated, experiential and cooperative learning. 2017-18.

Visiting Team Member, *New England Commission of Higher Education*, Bentley University, University of Maine, and University of Massachusetts-Dartmouth.

Chair, New Hampshire Governor's Task Force on STEM K-12 Education, 2014-2016.

Chair, National Council of State Directors of Community Colleges, July 2016-2018.

Vice Chair, National Council of State Directors of Community Colleges, 2013-2016.

Member, *New Hampshire Governor's Revenue Estimating Panel*. Appointed by the Governor. 1998-2005, 2013-2017

Board Member, New Hampshire Charitable Foundation, 2012-2018.

Board Member, Foundation for Healthy Communities, Concord, NH, March 2009 - 2013.

Council Member, *State of New Hampshire Economic Development Advisory Council*, appointed by the Governor, October 2008 - 2012.

Board Member and Chair of Strategic Planning Committee, *Endowment for Health*, Concord, NH, September 2006 - 2010.

Founding Board Member, NetworkNH, 2000-2008.

Member, Shipyard Advisory Panel, Appointed by the Governor. 2005.

Board Member, Children's Alliance of New Hampshire, 2003-2007.

Member, Task Force for Philanthropy, New Hampshire Charitable Foundation, 2000-2003.

Board Member, New England Higher Education Public Policy Collaborative. 1999-2001.

Visiting Team Member, *New England Association of Schools and Colleges*, Bentley College, University of Maine (Orono) and University of Massachusetts (Dartmouth).

# ADMINISTRATIVE & COMMITTEE POSITIONS

Co-Founder and Co-Director, Green Launching Pad, University of New Hampshire, 2009-2011.

Co-Chair, Provost Search Committee, University of New Hampshire, 2009.

Committee Member, *University of New Hampshire*, Strategic Planning Committee, 2009.

Co-Chair, *University of New Hampshire*, Strategic Planning Teaching & Learning Committee, 2009.

Chair, *Undergraduate Curriculum & Assurance of Learning Committee, Whittemore School of Business & Economics, UNH*, Undergraduate Curriculum Committee & Continuous Improvement Team, 2009-2011.

Promotion and Tenure Committee, *Whittemore School of Business and Economics, University of New Hampshire*. 1997-1999 and 2003-2005.

Senior Fellow, Carsey Institute, University of New Hampshire, 2004-2016.

Academic Planning Committee Member, *University of New Hampshire*, 2000-2002. Serving at the request of the University Provost. The committee worked closely with the Provost to make recommendations on academic programs and university administration.

Member, *Presidential Search Committee*, *University of New Hampshire*, 2001-2002. Serving at the request of the USNH Chancellor and the Chair of the USNH Board of Trustees.

Lead Researcher, *USNH*, *Chancellor's Office and Board of Trustees*. Research to identify workforce and economic development needs in New Hampshire over the next decade, assess USNH's capacity to address those needs and recommend priority actions, programs and policies for the USNH. 2001.

## **PUBLICATIONS**

#### **BOOKS**

With Matt Magnusson and Michael Merenda, <u>The Sustainable Business Casebook</u> (New York: Flat World Knowledge, 2013).

With Kathe Newman, editors, Activist Scholar (Newbury Park, CA. Sage Publications, 2011).

With Avis Vidal, <u>Community Organizing: Building Social Capital as a Development Strategy</u> (Newbury Park, CA: Sage Publications, 1999).

Renewing Cities (Princeton, NJ: Princeton University Press, 1992).

## **BOOK CHAPTERS**

"Leading Higher Education Redesign," in James Antony, Ana Mari Cauce and Donna Shalala (eds.) <u>Challenges in Higher Education leadership: Practical and Scholarly Solutions</u> (NYC: NY: Routledge, 2017)

With Shannon Reid, "New Hampshire," in Janice Friedel, Killacky, Miller and Katsinas (editors) Fifty State Systems of Community Colleges: Mission, Governance, Funding & Accountability, (Johnson City, TN: The Overmountain Press, 2014).

"Community Organizing," in Chris Ansell (editor) <u>The Encyclopedia of Governance</u> (Newbury Park: CA: Sage Publications, 2007)

With Allen Kaufman, "Post-Industrial New England, 1945 to the Present," in Burt Feintuch and David Watters (eds), <u>The Encyclopedia of New England</u>, (New Haven: Yale University Press, 2005).

With Charles Colgan, "New England Regionalism: Economic Motivations and Barriers," in Charles Colgan and Stephen Tomblin (editors), <u>Regionalization: Challenges for New England and Atlantic Canada in the New Continental Economy</u> (Peterborough, Ontario: Broadview Press, 2003).

With Charles Colgan, "Regionalism in New England Political and Governmental Institutions," in Charles Colgan and Stephen Tomblin (editors), <u>Regionalization: Challenges for New England and Atlantic Canada in the New Continental Economy</u> (Peterborough, Ontario: Broadview Press, 2003).

With Phil Thompson, "Making Social Capital Work: Social Capital and Community Economic Development" in Susan Saegert, Phil Thompson and Mark Warren (eds.) <u>Social Capital and Poor Communities</u> (New York: Russell Sage Foundation Press, 2002).

With Phil Thompson, "Inner City Business Development and Entrepreneurship: New Frontiers for Policy and Research," in Ronald F. Ferguson and William T. Dickens (eds.), <u>Urban Problems and Community Development</u> (Washington D.C.: Brookings Institute Press, 1999).

With Allen Kaufman and Michael Merenda, "Rationalizing State Economic Development" in Udo Staber, Norbert Schaefeer and Basu Sharma (eds.) <u>Business Networks: Prospects for Regional Development</u> (Berlin: Walter De Gruyter, 1996)

#### REFEREED ARTICLES

With Samuels, Jon and Edinaldo Tebaldi, "The Contribution of Associate's Degree Holders to U.S. Earnings, Labor Quality, Productivity, and Overall Economic Growth," <u>Southern Economics</u> Journal, Volume 84:2, October 2017.

With Josh Stillwagon, "The Effects of US State-Level Energy and Environmental Policies on Clean Technology Innovation and Employment," <u>Journal of Management and Sustainability</u>, Volume 6, No.2 (2016).

With Jeff Sohl and Edinaldo Tebaldi, "Do Entrepreneurship and High-Tech Concentration Create Jobs? Exploring the Growth in Employment in U.S. Metropolitan Areas from 1991 to 2007," Economic Development Quarterly, May 2014.

With Josh Stillwagon, "Tracking Jobs in Clean Industries in New England," <u>New England</u> Economic Indicators, Federal Reserve Bank of Boston, 3<sup>rd</sup> Quarter 2011.

With Edinaldo Tebaldi, "Poverty in U.S. Metropolitan Areas: What are the Key Determinants and What is the Role of Local Fiscal Structure," <u>Public Finance and Management</u>, Volume 10, No. 3, 2010.

"Comparative Perspectives on Poverty and Public Finance," <u>Public Finance and Management</u>, Volume 10, No. 3, 2010.

"Constrained Choices and Persistent Gender Inequality: The Economic Status of Working Women in a High Income and Low Poverty State," American Behavioral Scientist, October 2009.

With Edinaldo Tebaldi, "Are Research and Development Tax Credits Effective? The Economic Impacts of a R&D Tax Credit in New Hampshire," <u>Public Finance and Management</u>, Winter 2008, Volume 8, No. 1.

With Edinaldo Tebaldi, "Did a Strong Economy in the 1990s Affect Poverty in US Metro Areas?" Economic Development Quarterly, *November 2007*, *Volume 21*, *No. 4*.

With Edinaldo Tebaldi, "Charitable Giving: Factors Influencing Giving in the U.S. States," Nonprofit and Voluntary Sector Quarterly, Volume 35, Number 4, December 2006.

With Robert Woodward, "The Value of Accurate Air Quality Forecasts," <u>International Journal of Environmental Technology and Management</u>, Winter 2005.

With Jeffrey Sohl, "Technology Centers During the Economic Downturn: What Have We Learned?" Entrepreneurship & Regional Development, 17, July (2005), pp. 293-312.

With Jeff Sohl and Edinaldo Tebaldi, "Factors Influencing the Long-Term Sustainability of Entrepreneurial Tech Centers," <u>Frontiers of Entrepreneurship Research</u>, 2004.

With Fred Kaen, "A Framework for Evaluating State Assisted Financing Programs," <u>Public Finance and Management</u>, 2003: 3 (3), pp. 296-331.

"Business, Government and Society and the Management of Technology," <u>International Journal of Knowledge, Culture and Change Management</u>, Volume 3, 2003.

With Jeffrey Sohl, "Technology Centers During the Economic Downturn: What have we Learnt?" Frontiers of Entrepreneurship Research, 2003.

With Marvin Karson, Allen Kaufman and Ron McChesney, "The New Economic Geography of the States." <u>Economic Development Quarterly</u>, Vol. 14 No. 2, May 2000 182-193.

With Norman Sedgley, "High Technology and State Higher Education Policy: Myths and Realities," <u>American Behavioral Scientist</u>, Vol. 43 No. 7, April 2000 1092-1120.

With Margaret Wilder, "Community Development Corporations: Critical Factors That Influence Success," <u>Journal of Urban Affairs</u>, Vol. 21 1999.

With Patricia Flynn and Norman Sedgley, "New England as the Twenty-First Century Approaches: No Time for Complacency", New England Economic Review, Nov/Dec 1999.

With Jeffrey Sohl and Phil Thompson, "Investing in Neighborhood Entrepreneurs: Private Foundations as Community Development Venture Capitalists." <u>Journal of Entrepreneurial</u> and Small Business Finance, Spring 1998.

With Allen Kaufman, "State Government Efforts in Industrial Modernization: Using Theory to Guide Practice," Regional Studies, August 1996.

With Patricia Flynn, "The Lowell High Tech Success Story: What Went Wrong?," <u>New England Economic Review</u>, April/May 1995.

With Allen Kaufman, Michael Merenda, William Naumes and Craig Wood, "Porter's Model for Geographic Competitive Advantage: The Case of New Hampshire," <u>Economic Development Quarterly</u>, Winter 1994.

With Allen Kaufman and Ernie Englander, "Federalist Industrial Policy: State and Federal Governmental Efforts at Industrial Modernization in the 1980s," <u>Business and Economic History</u>, Fall 1994.

"Innovations in Community Development," Innovating, Winter 93.

With Allen Kaufman, Michael Merenda, William Naumes and Craig Wood, "Forging an Economic Development Partnership in New Hampshire," <u>Connection: New England's Journal of Higher Education and Economic Development</u>. Spring/Summer 1993.

"Dynamic Development Cycles and Local Economic Management," <u>Economic Development Quarterly</u>, Spring 1992.

"Managing the Development Process," <u>Journal of Policy Analysis and Management</u>, Fall 1990.

"The Role of Community Organization in Economic Development: Lessons from the Monongahela Valley," <u>National Civic Review</u>, May - June 1989.

#### BOOK REVIEWS IN PEER-REVIEWED PUBLICATIONS

"The Geography of American Poverty," Economic Development Quarterly, Volume 22: 2008.

"Doing Development in Arkansas: Using Credit to Create Opportunity for Entrepreneurs Outside the Mainstream," <u>American Journal of Sociology</u>, September 2005.

"The Information Economy and American Cities and State Enterprise Zone Programs Have They Worked," <u>Journal of Policy Analysis and Management</u>, Volume 23, Number. 2, Spring 2004.

"Providing Global Public Goods: Managing Globalization," <u>Public Finance and Management</u>, 2003: 3 (2), pp. 291-296.

"Jobs for the Poor: Can Labor Policies Help?" <u>Journal of Regional Science</u>, August 2003, Vol. 43:3.

"No Miracles Here: Fighting Urban Decline in Japan and the United States," <u>Urban Studies</u>, June 2002, Vol. 39:7.

#### GENERAL MEDIA ARTICLES PUBLISHED

With Elizabeth Reynolds, "Technology, jobs and the work of the future in the First-in-the-Nation Primary State, The Union Leader, February 2, 2020.

With Kelly Ayotte, "Expanding Economic Opportunity and Ensuring Economic Prosperity in NH," The Union Leader, March 2, 2019.

With Bob Hieronymus, "Career Coaching and Connecting: Improving the Talent Pipeline from New England Colleges to New England Employment," <u>The New England Journal of Higher</u> Education, December 10, 2018.

With Jeremy Hitchcock, "How Community Colleges are Looking to the Future," <u>NH Business Review</u>, March 6, 2018.

With Heidi Bostic, "The Business Case for Humanities Education," <u>The New Hampshire Business Review</u>, September 29, 2017.

With Todd Leach, "Meeting NH's 65 Percent Challenge," Nashua Telegraph, April 1, 2015.

With Jeremy Hitchcock, "By Focusing on Student Success, NH Community Colleges Prove Value," <u>The Union Leader</u>, December 16, 2014.

"NH's Demographics Present Risks and Opportunities," Portsmouth Herald, October 18, 2014.

With Paul Holloway, "NH's Community Colleges Prepare for New Era," <u>The Union Leader</u>, August, 19, 2014.

With Glen DuBois, Joe May, Scott Ralls and Thomas Snyder, "Fix Higher Education by Funding Community Colleges," <u>Portsmouth Herald</u>, November 24, 2013.

"The Haves and Have-Nots," Business NH, June 2011.

"Economic Woes Don't Justify Radical Change," Concord Monitor, May 29, 2011.

With Jesse Devitte and Venky Venkatachalam, "The Next Industrial Revolution in New Hampshire," New Hampshire Business Review, December 3, 2010.

With Robert Bixby, "Debt Environmental Problems have Similar Solutions," <u>The Union Leader</u>, November 16, 2010.

"Economy Still Treacherous: Seacoast a Bright Spot," Portsmouth Herald, October 18, 2010.

"The US Economy -- The New Economic Reality," The Analyst, August 2008.

"New Hampshire: Still a Primary Player," Washington Post, August 24, 2006; A21.

"More College Graduates Will Help New Hampshire Sustain its Competitive Advantage," <u>The Union Leader</u>, November 23, 2004.

"NH Economy has to Adapt to the "Outsourcing" Phenomenon," <u>The Union Leader</u>, April 16, 2004.

With Ann Weaver Hart, "UNH will play a role in NH's High Tech Future," <u>The Union Leader</u>, June 25, 2003.

"Back to the Future," New Hampshire High Tech News, March/April 2003.

"New Hampshire Small Business Haven: Myth or Reality?" New Hampshire High Tech News, Vol. 12, No. 5, Sept/Oct 2001.

"The New England Outlook: Are we in for more than a slowdown?" <u>New England Council</u>, Summer 2001.

With Patricia Flynn, "The New England Education Advantage: We Need To Use it or Else We May Lose It," New England Developments, Summer 2001.

"New Hampshire in the 21st Century: Competing in the New Economy," Business NH, Fall 2000.

"Manufacturing Still Matters in New Hampshire," <u>New Hampshire High Tech News</u>, Vol. 12, No. 3, May/June 2000.

"A Statistical Approach to State Competitive Advantage," <u>New England Developments</u>, Summer 1998.

With Nancy Kelley, "Dukakis Should Focus on the Miracle's Legacy." <u>Boston Globe</u>, April 21, 1987.

#### OTHER PUBLISHED ARTICLES

"Commit to Building on New England's Employability Advantage." <u>The New England Journal of Higher Education</u>, July 31, 2017.

"Recovery at Risk," New England Journal of Higher Education, June 2011.

With Venky Venkatachalam, "Launching the Next Industrial Revolution in New England: New Hampshire's Green Launching Pad 1.0 and 2.0," <u>New England Journal of Higher Education</u>, April 2011.

"The Green Launching Plan for New Hampshire's Environmental and Economic Future," <u>New England Journal of Higher Education</u>, July 2010.

With Tim Lord, "New England's Foreign-Born Population Today," <u>Communities & Banking</u>" 20(1), 20-23. Winter 2009.

With Jason Rudokas, "Changes in Income Distribution in New England," <u>Communities & Banking</u>, Federal Reserve Bank of Boston, Boston, Massachusetts. Fall 2007.

With Margaret Smith, "Not Enough Progress: The Economic Status of Working Women in New Hampshire," <u>Communities & Banking</u>, Summer 2006.

"Demographic Demise: The Declining Young Adult Population in New England," <u>New England Journal of Higher Education</u>, New England Board of Higher Education, Boston, Massachusetts, Summer 2007.

With Jason Rudokas, "New England Highest in the Rise in Income Disparity in the Nation," <u>Carsey Institute</u>, Spring 2007.

"The Declining Young Adult Population in New England," Carsey Institute, Winter 2007.

With Allison Churilla and Ann McAdam Griffin, "Mismatch: For New England Women, Earning and Learning," <u>Connection: New England's Journal of Higher Education and Economic Development</u>, Spring 2005.

"The Edu-Economy: New England Private Colleges Add Jobs Despite Recession," <u>Connection</u>: New England's Journal of Higher Education and Economic Development, Fall 2003.

"New England's Economic Outlook: A Mild Recession Followed by Slow Growth Promises Mixed Blessings for Higher Education," <u>Connection: New England's Journal of Higher Education and Economic Development</u>, Summer 2002.

"New England's Graduate Education Advantage," <u>Connection: New England's Journal of Higher Education and Economic Development</u>, Spring 2002.

With Brian Gottlob and Stephen Reno, "Brain Gain: New Hampshire Looks to Grow its Own Talent," <u>Connection: New England's Journal of Higher Education and Economic Development</u>, Fall 2001.

"Can the Region Maintain Its Edge?" <u>The World & I</u>, The Washington Times Corporation, August 2001.

"The End of Economic Exuberance: New England's Economic Outlook," <u>Connection: New England's Journal of Higher Education and Economic Development</u>, Summer 2001.

With Patricia Flynn, "Advantage New England? How Higher Education can Bolster the Regional Economy," <u>Connection: New England's Journal of Higher Education and Economic</u> Development, Fall 2000.

With Patricia M. Flynn and Norman H. Sedgley. "Looking for a Few Good Engineers," <u>Connection: New England's Journal of Higher Education and Economic Development</u>, Summer 2000.

"Shared Regional Agenda?" <u>Connection: New England's Journal of Higher Education and</u> Economic Development, Volume XIV, Number 1, Spring 1999.

With Allen Kaufman, Michael Merenda, William Naumes and Craig Wood, "Forging an Economic Development Partnership in New Hampshire," <u>Connection: New England's Journal of Higher Education and Economic Development</u>, Spring/Summer 1993.

#### PROFESSIONAL REPORTS

"65 by 25: Achieving Economic Prosperity Through Post-Secondary Education," *Community College System of NH White Paper*, <a href="http://www.ccsnh.edu/65-25-achieving-economic-prosperitythrough-post-secondary-education">http://www.ccsnh.edu/65-25-achieving-economic-prosperitythrough-post-secondary-education</a>, 2015.

"Community College System of NH Economic Impact," *Community College System of NH White Paper*, http://www.ccsnh.edu/economic-impact-study#.VRgk3E10yUk, 2014.

"The Two NHs: What Does it Mean," *Community College System of NH White Paper*, http://www.ccsnh.edu/whitepaper-two-new-hampshires#.VRgkqE10yUk, 2013.

With John Orcutt, *New Hampshire Science and Technology Business Plan*, Prepared for NSF EPSCoR Program in NH, 2012.

With Josh Stillwagon, *The Economic Impact of the University of New Hampshire*, January 2009. Prepared for University of New Hampshire President's Office.

With Matt Magnusson and Matt Shump, *New Hampshire's Green Economy and Industries: Current Employment and Future Opportunities*, January 2009. Rockingham Economic Development Committee (REDC), U.S. Dept. of Commerce, Economic Development Administration.

With Cameron Wake, Matt Frades, George Hurtt, and Matt Magnusson, *The New Hampshire Climate Action Plan: A Plan for New Hampshire's Energy, Environmental and Economic Development Future*, Carbon Solutions New England, March 2009.

With Matt Magnusson, Forecasting New Hampshire Medicaid Program Enrollment and Costs: Economic Indicators for the NH Medicaid Program, August 2008, NH Office of Medicaid Business and Policy (OMBP) of the Department of Health & Human Services With Matt Magnusson, Assessment of the Economic Impact of a Regional Greenhouse Gas Initiative in New Hampshire, 2007. Report for the New Hampshire Department of Environmental Services. Presented to the New Hampshire Legislature.

With Matt Magnusson, *Economic Impact of a Renewable Portfolio Standards in New Hampshire*, 2006. Report for the New Hampshire Department of Environmental Services. Presented to the New Hampshire Legislature.

With Edinaldo Tebaldi, *Assessment of Research and Development Tax Credit in New Hampshire*, 2007. Report for the Business and Industry Association of Hampshire Department. Presented to the New Hampshire Legislature.

The Potential Economic and Social Benefits of Air Quality Information and Forecasts, Final Report to the Department of Commerce, Presented at American Meteorological Association Annual Meeting (San Francisco). 2005-06.

The Economic Status of Women in New Hampshire, NH Women's Policy Institute, May 2005.

High Technology in New Hampshire: The Future is Now, NetworkNH, April 2005.

*New England Outlook*, New England Economic Partnership, Economic forecast for New England Region, Published semi-annually, Fall and Spring, 2001-2005.

Manufacturing: New Hampshire's Secret Strength - Building On Our Advantage, NH SBDC Manufacturing Management Center, December 2001.

With Brian Gottlob, *The Bottom Line: Kids Count to New Hampshire's Future*, Prepared for the Children's Alliance of New Hampshire. Published in <u>Business New Hampshire</u>, Fall 2001.

With Brian Gottlob, *Meeting the Challenge: Higher Education and the Economy in New Hampshire*, The New Hampshire Forum on Higher Education. February 2001.

With Brian Gottlob, *The Economic Impact of New Hampshire's First-in-the-Nation Primary*. Library & Archives of New Hampshire's Political Tradition. February 2001.

With Brian Gottlob and Norm Sedgley, *The Status of Higher Education in New Hampshire: Trends, Opportunities and Challenges*. Prepared for New Hampshire College and University Council, New Hampshire Higher Education Assistance Foundation, New Hampshire PostSecondary Education Commission and New Hampshire Charitable Foundation, November 1999.

# PRESENTATIONS (examples)

Complete College America, "Aligning Purpose First With Career Focused College Completion," Annual Meeting, Phoenix, AZ, December 2019.

Council of State Governments, "The Workforce of Tomorrow," Panelist, Puerto Rico, December 2019.

New England Commission on Higher Education, "Connecting across the Community College and the Ivy League Divide," December 14, 2018, Annual Meeting, Boston, MA.

Complete College America, "Navigating State Systems of Higher Education Governance," Chicago, IL, Annual Meeting, December 7, 2018.

Association for Community College Trustees, "New England's Higher Education Employability Goals," November 28, 2018, Nashua NH.

New England Governors and Eastern Canadian Premiers, "New England and Eastern Canada: Major Economic Sectors and Demographic Challenges," Bretton Woods, NH, July 2014.

US Senate Democratic Caucus Hearing, "Job Creation and Economic Recovery," September 25, 2013.

US Senate Small Business Committee Field Hearing on Innovation, August 15, 2013.

NH House and Senate Committee Hearings, including House and Senate Ways & Means, Finance, Capital Planning, Education and Science and Technology, 2006-present.

New England Economic Partnership, "New England Economic Outlook," Federal Reserve Bank of Boston, 2000-present, twice annually forecast presentation.

Federal Reserve Bank of Boston, Economics Department, Federal Reserve Bank of Boston, "Clean Technology Industry Development and State Level Energy and Environmental Policies," December 2010.

Federal Reserve Bank of Boston, New England Economic Study Group, "The Effects of StateLevel Energy and Environmental Policies on Clean Tech Innovation and Employment," May 2011.

Urban Affairs Association, Annual Meetings, "Creating Shared Value for Communities: A Market Strategies Approach to Community Economic Development," New Orleans, March 2011.

Babson College Entrepreneurship Research Conference, Babson College & Kauffman Foundation, Lausanne, Switzerland, "Is there a Sweet Spot for US. Metropolitan Areas?" June 2010.

Massachusetts Institute of Technology, "Clean Technology Industry Innovation and Business Accelerators," Urban Planning Department, March 2010.

Federal Reserve Bank of Boston, Economics Department, "Clean Technology Industry Development in New England and the Role of State-level Energy and Environmental Policies," December 2010.

NH Forum on the Future, New Hampshire Higher Education Assistance Foundation, the New Hampshire College & University Council and The NH High Technology Council, Manchester, NH, "New Hampshire Science and Technology Business Plan", May 2010.

Mount Washington Resort, Sixty-fifth Anniversary of Bretton Woods Monetary Conference, Invited Speaker, Bretton Woods, NH, July 25, 2009.

University System of New Hampshire Presidents Council, University System of New Hampshire, Concord, NH, "Economic Impact of the University System of New Hampshire," January 2009.

New England Council, "New England Economic Outlook," Boston, MA, December 2008. Unveiling the Future of Energy Frontiers, USAEE/IAEE North American Conference, New Orleans, "Economic Impact in New Hampshire of the Regional Greenhouse Gas Initiative," December 2008.

Unveiling the Future of Energy Frontiers, USAEE/IAEE, New Orleans, "Residential Energy Efficiency Opportunities in New England: Economic and Environmental Benefits of Improved Insulation," December 2008.

American Geophysical Union Fall Meeting, "Providing Decision-Relevant Information for a State Climate Change Action Plan," San Francisco, December 2008.

International Atlantic Economic Conference, International Atlantic Economic Society (IEAS), Montreal, "Poverty Traps: Poverty Persistence and Local Fiscal Structure in U.S.," October 2008.

Urban Planning Faculty Seminar, MIT Department of Urban Planning, Cambridge, MA, "The Green Economy in New England", September 24, 2008.

# PROFESSIONAL RECOGNITION

Who's Who in America, 2009.

International Biographical Centre, Leading Educators of the World, 2005.

Who's Who Among America's Teachers, 2003.

NH Educational Opportunity Association, Champion of Educational Opportunity, 2005.

Outstanding Associate Professor Award, University of New Hampshire, 2004.

Excellence in Public Service Award, University of New Hampshire, 2002.

NH Commissioner of the Department of Resources and Economic Development, Award for Excellence in Service, December 2002.

New England Board of Higher Education, nominated for Higher Education Excellence Award. 2002 and 2003.

# Media Appearances and Quotes (examples)

Public Radio International

NPR Morning Addition

**CBS** News

Bloomberg News

Fox News

Nippon Broadcasting System

Wall Street Journal

**Washington Post** 

Chicago Tribune

**USA** Today

New York Times

Wall Street Journal

San Jose Mercury News

**Boston Globe** 

**Boston Herald** 

Providence Journal

New Hampshire Union Leader

New England Cable News

WMUR, New Hampshire

WBUR Boston

NH Public Television

New Hampshire Public Radio